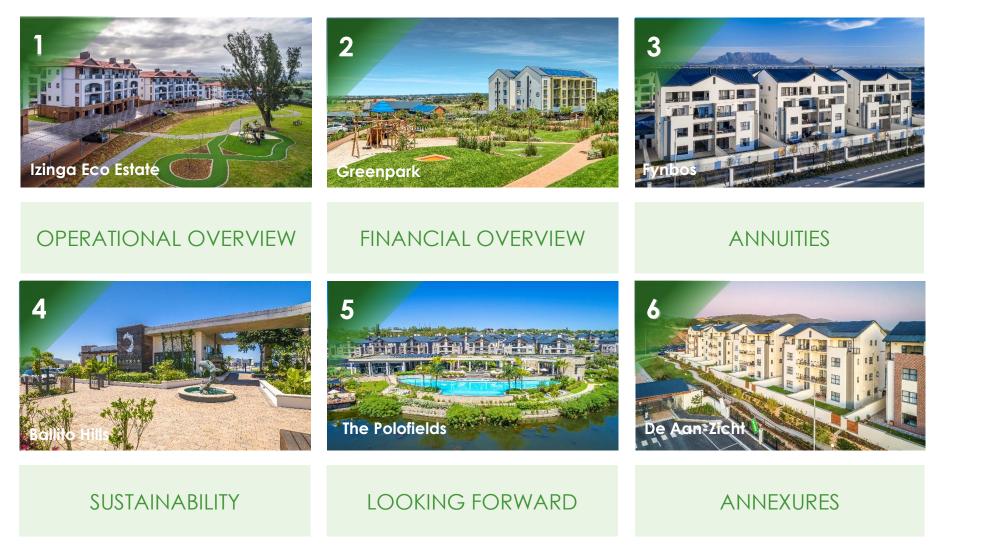
## RESULTS PRESENTATION FOR THE 12 MONTHS ENDED 28 FEBRUARY 2023











Cover image: Munyaka

# OPERATIONAL OVERVIEW

**Steve Brookes** Chief Executive Officer

STYLE CENT

# OPERATIONAL HIGHLIGHTS



2 788	2.5%	9
Apartments sold and recognised in revenue for the period	Revenue contribution to the group from Annuity business	Six-Star Green rated and Net Zero Carbon emissions buildings
	<image/>	
870	43 781	38
Apartment pre-sold for future years	Apartments in development pipeline	International awards achieved to date at the Africa and Arabia Property Awards

# OPERATIONAL REVIEW



- Revenue has increased 6% over the prior comparative period, despite challenging economic conditions
- Slight decrease in the number of apartments handed over during the year (2 788 apartments) (2022: 2 962 apartments)
- Semigration is playing a key role in revenue growth in the coastal regions
- Maintain focus on core operations by executing on existing pipeline of developments
- Continued strong demand for one- and two-bedroom apartments (77% of apartments) (2022: 80%)
- Ø 870 apartments pre-sold for future financial years and thus not recorded in revenue for the current year
- Annuities businesses revenue increased by 61% to R83.1 million (2022: R51.8 million including bonds origination business)

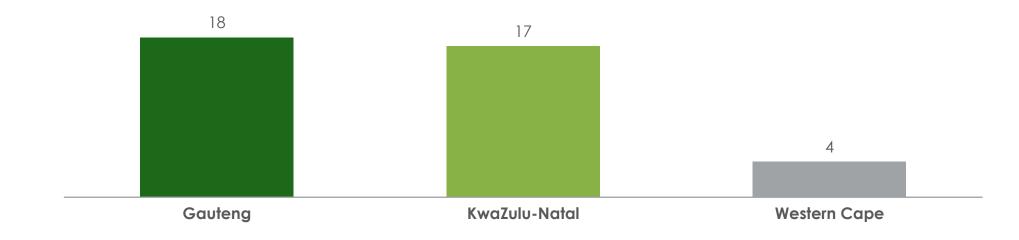




## DEVELOPMENT PIPELINE

Development	Total apartments in development	Total apartments sold	Total apartments registered	Total apartments recognised in revenue	Total apartments sold but not recognised in revenue	Total unsold apartments	Balwin pipeline
Gauteng	41 343	8 524	8 199	8 278	246	32 819	33 065
KwaZulu-Natal	7 321	1 206	1 032	1 034	172	6 1 1 5	6 287
Western Cape	6 915	2 938	2 475	2 486	452	3 977	4 429
Total	55 579	12 668	11 706	11 798	870	42 911	43 781

DEVELOPMENT PIPELINE IN YEARS



# FINANCIAL OVERVIEW

**Jonathan Bigham** Chief Financial Officer

2

4

## FINANCIAL OVERVIEW



R3.3 billion	▲ 6%	<b>29</b> %	▲ 2%	R437 million	▲20%	91.49 cents	<b>▲ 21%</b>
Revenue		Gross profit margin		Profit for the period		Headline earnings	per share
						THE REID	
24 cents	▲15%	R245 million		Loan-to-value	40.7%	824 cents	▲10%
Dividends per share		Cash generated from operations	٦	Consistent with prior y	/ear	Net asset value pe	r share

#### AUDITED STATEMENT OF PROFIT AND LOSS AND OTHER COMPREHENSIVE INCOME FOR THE 12 MONTHS ENDED 28 FEBRUARY 2023



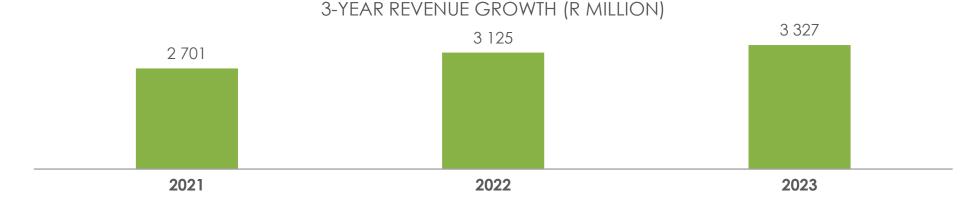
	Audited year ending 28 February 2023 R'000	Audited year ended 28 February 2022 R'000
Revenue	3 326 908	3 125 269
Cost of sales	(2 366 758)	(2 292 713)
Gross profit	960 150	832 556
Other income	15 416	16 236
Other operating gains	9 952	-
Operating expenses	(392 768)	(301 631)
BEE transaction	-	(34 115)
Operating profit	592 750	513 046
Finance costs	(32 383)	(31 077)
Finance income	36 762	33 371
Share of profit of associates	332	3 505
Profit before taxation	597 461	518 845
Taxation	(160 107)	(155 721)
Profit for the year	437 354	363 124





#### Revenue

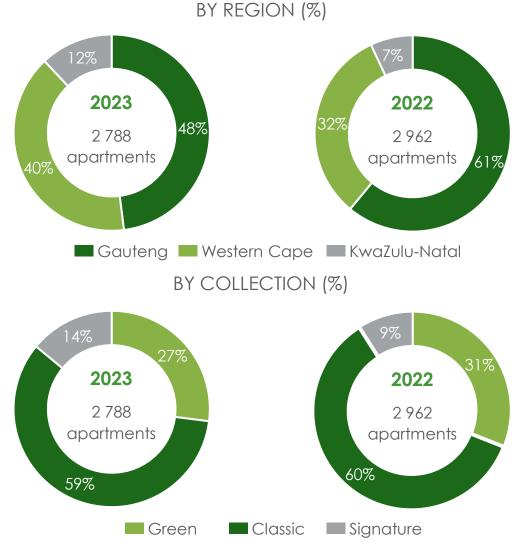
- Revenue increased by 6% to R3.3 billion (2022: R3.1 billion)
- Number of apartments handed over decreased by 6% to 2 788 apartments (2022: 2 962 apartments)
- Coastal regions contributed 52% of revenue (2022: 40%)
- Increase in revenue contribution from Signature developments from 16% to 22%
- Continued strong demand for one- and two-bedroom apartments but growth in three-bedroom apartments to 23%
- Annuities businesses revenue increased by 61% to R83.1 million (2022: R51.8 million including bonds origination business)



# APARTMENTS RECOGNISED IN REVENUE



Development	Region	Collection	Apartments recognised in revenue for the period
Munyaka	Gauteng	Classic	297
De Aan-Zicht	Western Cape	Classic	294
Greenbay	Western Cape	Green	286
The Huntsman	Western Cape	Classic	245
Fynbos	Western Cape	Classic	242
Izinga Eco Estate	KwaZulu-Natal	Signature	201
Thaba-Eco Village	Gauteng	Classic	181
Greencreek	Gauteng	Green	160
Greenlee	Gauteng	Green	159
Greenpark	Gauteng	Green	137
Ballito Hills	KwaZulu-Natal	Classic	137
The Reid	Gauteng	Classic	104
The Polofields	Gauteng	Signature	99
Mooikloof Eco-Estate	Gauteng	Classic	73
The Blyde	Gauteng	Classic	72
Munyaka Lifestyle Centre	Gauteng	Signature	49
Paardevlei Lifestyle Estate	Western Cape	Signature	48
Kikuyu	Gauteng	Classic	4
Total			2 788

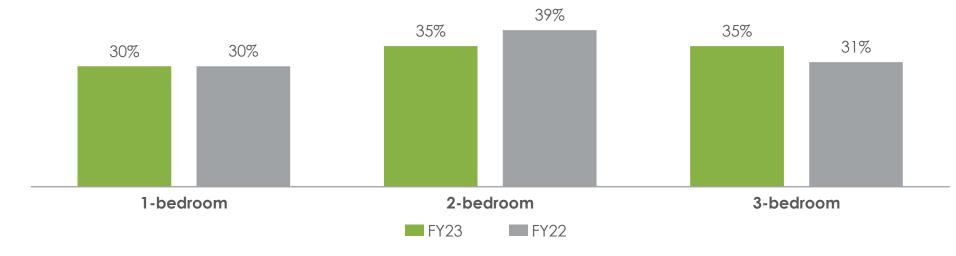


## AVERAGE SELLING PRICE ANALYSIS



THE CLASSIC COLLECTION	Average selling price (Rands	Selling price growth/
Description	incl. VAT)	(decrease)
1-bedroom	957 510	1%
2-bedroom	1 550 923	(2%)
3-bedroom	2 036 331	5%

#### CLASSIC COLLECTION REVENUE CONTRIBUTION BY APARTMENT TYPE

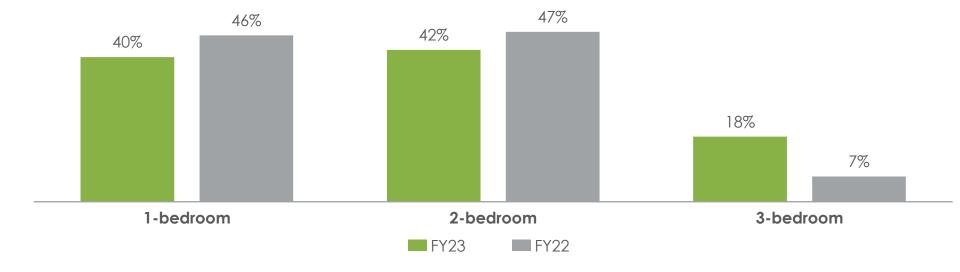


## AVERAGE SELLING PRICE ANALYSIS



THE 🙅 GREEN COLLECTION	Average selling price (Rands	Selling price
Description	incl. VAT)	growth
1-bedroom	692 437	2%
2-bedroom	964 259	12%
3-bedroom	1 205 164	15%

#### GREEN COLLECTION REVENUE CONTRIBUTION BY APARTMENT TYPE



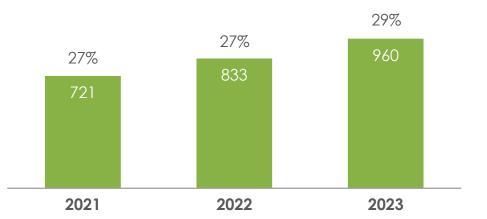
## Gross profit

- Gross profit margin growth remains a key focus
- Gross profit margin improved to 29% (2022: 27%) despite challenging conditions
- Construction industry cost increases managed through effective cost engineering, modifications and cost containment
- Increase in contribution from the annuity businesses

## Operating expenses

- Total operating costs of R392.8 million (2022: R301.6 million)
- Balwin Properties increased operating expenses by 18% in absolute terms (including variable, performance-linked and depreciation)
- Fixed expenditure increased by 5%
- Balwin Annuities increased operating expenses by R39.3 million as a result of many businesses becoming operational for the first time

#### 3-YEAR GROSS MARGIN GROWTH (R MILLION)







Balwin Properties (the company)	28 February 2023 R'000 <b>332 844</b>	28 February 2022 R'000 280 972	Movement
Fixed expenditure	161 195	153 621	5%
Depreciation	19 576	13 494	45%
Performance linked expenditure	33 653	20 085	68%
Variable expenditure <sup>1</sup>	118 420	93 772	26%
Balwin annuities	59 924	20 659	190%
Total operating expenditure	392 768	301 631	30%

#### Earnings

- Profit after tax increased by 20% to R437.4 million
- 21% increase in earnings per share to 93.74 cents
- Increase in headline earnings per share to 91.49 cents



### Dividend

- The board has declared a final gross dividend of 14.1 cents per ordinary share (2022: 13.5 cents)
- The total dividend per share declared for the year amounted to 24.0 cents (2022: 20.9 cents) representing a 15% increase in dividend declared from the prior year
  - > Declared Monday, 22 May 2023
  - > Last day to trade (cum dividend) Tuesday, 20 June 2023
  - > Shares trade ex-dividend Wednesday, 21 June 2023
  - > Record date Friday, 23 June 2023
  - > Payment date Monday, 26 June 2023



## AUDITED STATEMENT OF FINANCIAL POSITION AS AT 28 FEBRUARY 2023



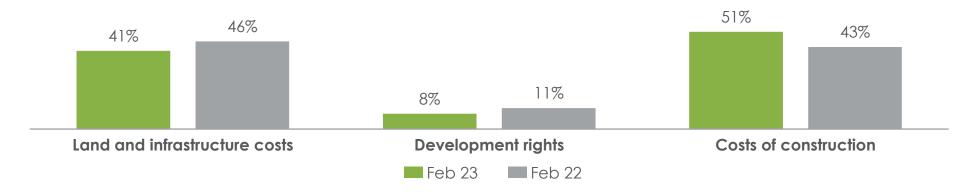
	Audited as at 28 February 2023 R'000	Audited as at 28 February 2022 R'000
Assets		
Non-current assets	87 744	197 370
Property, plant and equipment Land and buildings (incl. leasehold improvements)	240 669	62 027
Investment property	153 020	
Other non-current assets	38 723	32 538
Company manager	520 156	291 935
Current assets Developments under construction	5 734 382	4 819 472
Trade and other receivables	218 902	757 277
Other current assets	217 458	61 661
Cash and cash equivalents	607 349	665 636
Total assets	6 778 090 7 298 247	6 304 046 6 595
	/ 270 24/	0 373
Equity and liabilities		
Equity		700 177
Sharé capital reserves Retained income	723 620 3 112 898	732 177 2 783 746
Total equity	3 836 518	3 515 923
	0000010	0010720
Non-current liabilities		701 510
Development loans and facilities Other non-current liabilities	1 267 742 274 239	721 512 361 958
	1 541 981	1 083 470
Current liabilities		
Development loans and facilities	1 688 777	1 819 098
Trade and other payables	230 970	177 490
Total liabilities	1 919 747 3 461 729	1 996 588 3 080 058
Total equity and liabilities	7 298 247	6 595 981

## DEVELOPMENTS UNDER CONSTRUCTION



	Land and infrastructure costs R'000	Development Rights R'000	Costs of construction R'000	Total R'000	February 2023 %	February 2022 %
Region						
Gauteng	1 601 209	489 931	2 134 132	4 225 271	74%	69%
KwaZulu-Natal	428 376	-	550 369	978 745	17%	18%
Western Cape	308 742	-	221 625	530 367	9%	13%
Total	2 338 327	489 931	2 906 125	5 734 382	100%	100%
Collection						
Green	558 743	-	493 611	1 052 355	18%	18%
Classic	1 652 085	329 773	1 940 814	3 922 672	67%	67%
Signature	127 498	160 158	471 700	759 355	15%	15%
Total	2 338 327	489 931	2 906 125	5 734 382	100%	100%

#### DEVELOPMENTS UNDER CONSTRUCTION





#### Developments under construction

Increase by R915 million to R5.7 billion (February 2022: R4.8 billion) driven by continued investment at Munyaka (Waterfall development node), The Blyde (Tshwane), Thaba-Eco Village (Gauteng) and the registration of final portion of land at Mooikloof Smart City (Tshwane)

#### Trade receivables

- Trade receivables consists mostly of apartments handed over at year end which had not registered
- The majority of these apartments registered after year end

#### Cash and cash equivalents

- Strong cash position at period end of R 607.3 million (February 2022: R665.6 million)
- Refer to cash flow statement (Page 21)

## Debt

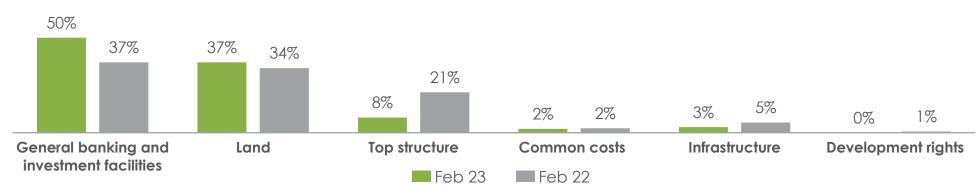
- Development loans and facilities amounted to R3.0 billion (February 2022: R2.5 billion)
- Loan-to-value 40.7% (February 2022: 40.5%)



## FUNDING OVERVIEW



	February 2023 R'000	February 2022 R'000
General banking and investment facility	1 487 344	952 206
Land	1 087 096	856 133
Top structure	236 860	525 622
Common costs	70 219	57 591
Infrastructure	75 000	133 124
Development rights	-	15 934
Total	2 956 519	2 475 610
Loan-to-value	40.7%	40.5%
Interest cover ratio	3.8x	4.3x
Long-term debt to equity ratio (land and infrastructure)	39%	30%



FUNDING BY TYPE

## AUDITED STATEMENT OF CASH FLOWS FOR 12 MONTHS ENDED 28 FEBRUARY 2023



	Audited year ended 28 February 2023 R'000	Audited year ended 28 February 2022 R'000
Cash flows from operating activities		
Cash generated from/(used in) operations	558 868	(10 243)
Interest received	36 762	33 371
Finance costs paid	(217 373)	(108 498)
Taxation paid	(133 094)	(55 739)
Net cash generated from/(used in) operating activities	245 163	(141 109)
Net cash used in investing activities	(272 745)	(75 381)
	()	(/ 0 001)
Net cash (used in)/generated from financial activities	(30 705)	545 593
Total cash and cash equivalents movement for the year	(58 287)	329 103
Cash and cash equivalents at the beginning of the year	665 636	336 533
Total cash and cash equivalents at the end of the year	607 349	665 636

# ANNUITIES

**Raaziq Ismail** Head of Legal & Annuity

THE REID

+

62

## ANNUITIES OVERVIEW



R45.8 million	<b>R98 million</b>	8 230
Operating profit for 2023	Savings to our clients through Balwin Mortgages	Active clients on Balwin Fibre network
BALLITO HILLS		

## 1 730

Tons of carbon dioxide emissions prevented through Balwin Energy

## 1 218

Members through Balwin Lifestyle

1 648

Bonds secured through Balwin Mortgages

### CONSOLIDATED STATEMENT OF PROFIT AND LOSS AND OTHER COMPREHENSIVE INCOME FOR THE YEAR ENDED 28 FEBRUARY 2023



Unaudited (R'000)*	Balwin Annuity	Balwin Fibre	Balwin Mortgages	Balwin Energy	Balwin Rentals	Other Businesses
Revenue	86 523	43 124	16 999	4 275	9 419	12 706
Cost of sales	-	-	-	-	-	-
Gross profit	86 523	43 124	16 999	4 275	9 419	12 706
Other income	26 514	4 105	-	3 1 3 7	14 822	4 449
Operating expenses	(67 224)	(31 094)	(9 724)	(2 513)	(5 520)	(18 373)
Operating profit/(loss)	45 813	16 135	7 275	4 899	18 721	(1 218)
Finance costs	(18 272)	(5 206)	-	(3)	(4 751)	(8 312)
Net profit/(loss) before tax	27 541	10 929	7 275	4 897	13 971	(9 530)
Taxation	(6 977)	(3 060)	(2 036)	(1 371)	(3 177)	2 668
Net profit/(loss) after tax	20 564	7 869	5 238	3 526	10 793	(6 862)

### BALWIN FIBRE (PTY) LTD – STATEMENT OF PROFIT AND LOSS AND OTHER COMPREHENSIVE INCOME FOR THE YEAR ENDED 28 FEBRUARY 2023

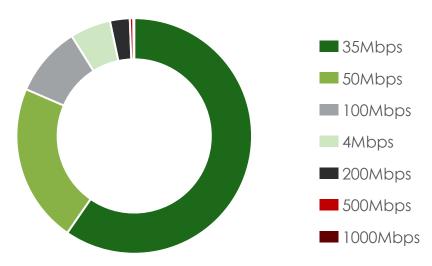


Financial update	28 February 23 Unaudited R'000	28 February 22 Audited R'000
Revenue	43 124	34 990
Cost of sales	-	-
Gross profit	43 124	34 990
Other income	4 105	-
Operating expenses	(31 094)	(23 950)
Operating profit	16 135	11 040
Finance costs	(5 206)	(3 420)
Net profit before tax	10 929	7 619
Taxation	(3 060)	(2 168)
Net profit after tax	7 869	5 450

#### OPERATIONAL UPDATE

(	Homes passed	11 671
(	Active clients	8 230
(	Uptake @ occupied	79.9%
(	Average rate per unit	R490

FIBRE LINE SPEEDS



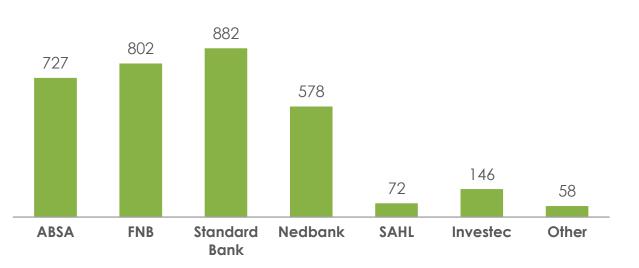
## BALWIN MORTGAGES (PTY) LTD – STATEMENT OF PROFIT AND LOSS AND OTHER COMPREHENSIVE INCOME FOR THE YEAR ENDED 28 FEBRUARY 2023



Financial update	28 February 23 Unaudited R'000	28 February 22 Unaudited R'000
Revenue	16 999	-
Cost of sales	-	-
Gross profit	16 999	_
Other income	-	-
Operating expenses	(9 724)	-
Operating profit	7 275	-
Finance costs	-	-
Net profit before tax	7 275	-
Taxation	(2 036)	-
Net profit after tax	5 238	-

#### OPERATIONAL UPDATE

- 1 648 bonds secured for the period 1 March 2022 –
  28 February 2023
- Green bond concession range form 0.25% 0.75%
  (Conditions apply)
  - Savings for clients of ~R98 million over a 20 year mortgage period based on bond approved for 12 month period ended



#### BANK PORTFOLIO (Rm)

### BALWIN ENERGY (PTY) LTD – STATEMENT OF PROFIT AND LOSS AND OTHER COMPREHENSIVE INCOME FOR THE YEAR ENDED 28 FEBRUARY 2023

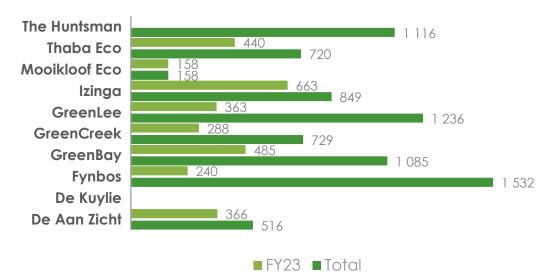


Financial update	28 February 23 Unaudited R'000	28 February 22 Unaudited R'000
Revenue	4 275	-
Cost of sales	-	-
Gross profit	4 275	_
Other income	3 137	-
Operating expenses	(2 513)	-
Operating profit	4 899	-
Finance costs	(3)	-
Net profit before tax	4 897	-
Taxation	(1 371)	-
Net profit after tax	3 526	-

#### OPERATIONAL UPDATE

- Operating on 9 sites
- A 10% discount on electricity tariff to clients
- Reduced emissions in Balwin Group by 1730.02tCO2e

#### PANELS INSTALLED



# BALWIN RENTALS (PTY) LTD – STATEMENT OF PROFIT AND LOSS AND OTHER COMPREHENSIVE INCOME FOR THE YEAR ENDED 28 FEBRUARY 2023

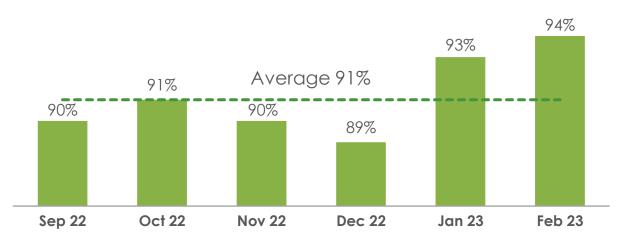


Financial update	28 February 23 Unaudited R'000	28 February 22 Unaudited R'000
Revenue	9 419	-
Cost of sales	-	-
Gross profit	9 419	-
Other income	14 822	-
Operating expenses	(5 520)	-
Operating profit	18 721	-
Finance costs	(4 751)	-
Net profit before tax	13 971	-
Taxation	(3 177)	-
Net profit after tax	10 793	-

#### OPERATIONAL UPDATE

Achieved an average occupancy of 91% for the period with a low of 89% and a high of 94%

OCCUPANCY



### OTHER ANNUITY BUSINESSES STATEMENT OF PROFIT AND LOSS AND OTHER COMPREHENSIVE INCOME FOR THE YEAR ENDED 28 FEBRUARY 2023



Financial update	28 February 23 Unaudited R'000	28 February 22 Unaudited R'000
Revenue	12 706	-
Cost of sales	-	-
Gross profit	12 706	-
Other income	4 449	-
Operating expenses	(18 373)	-
Operating loss	(1 218)	-
Finance costs	(8 312)	-
Net loss before tax	(9 530)	-
Taxation	2 668	-
Net loss after tax	(6 862)	-

#### OPERATIONAL UPDATE

_	Oth	ner businesses comprises o
	(	Technik
_	(	Insurance
	(	Lifestyle
_	(.	Education
	(.	Head Office JHB
_	Hig	phlights
	(	107 Insurance policies sold

- Lifestyle has 1st active site with 1 218 Lifestyle Memberships at year-end
- Head Office gross lettable area (GLA) of 7 372m<sup>2</sup>
- 10 sites active on Balwin Technik



# SUSTAINABLE BUSINESS PRACTICES



- Continued commitment to reducing our environmental impact through innovation in design and building techniques
- The first South African company to have both a science-based target and Net Zero commitment approved by the International Science based target initiative
- All new developments to target EDGE Advanced ratings (Excellence in Design for Greater Efficiency)
- A total of 21 768 apartments registered as EDGE with the International Finance Corporation's Excellence in Design for Greater Efficiency (EDGE)
- A total of over 14 000 apartments registered as EDGE Advanced (40% + energy savings and 20% + water savings)
- Ifestyle centres awarded six-star green rating from Green Building Council of SA (GBSA), including our new head office
- 9 lifestyle centres with Net Zero Carbon rating from GBSA
- 1 444 green bonds secured for clients during the period, provided a total savings of R89 million over 20 years



# LOOKING FORWARD

**Steve Brookes** Chief Executive Officer

MUNYAKA

## THE FUTURE



- Maintain focus on core operations by leveraging existing land bank and existing pipeline of developments
- Healthy position with 870 apartments forward pre-sold
- Balwin Annuities to continue to leverage the Balwin brand, enhance client experience and generate savings for clients.
- Moderate margin pressure anticipated for the current year
- Continued focus on cash management and capital allocation
- Ongoing emphasis on responsible environmental management





## OPERATING MODEL







- Development of large-scale residential estates in key target nodes
- Targeting an average profit margin of low to mid 30% range over the lifecycle of each project
- Drive efficiencies through turnkey approach to development
- Maintaining costs and cash preservation
- Development pipeline of 43 781 apartments across 26 developments representing a development horizon of approximately 15 - 20 years
- Focus on sustainable building practices
- 38 international property awards recognising innovation and excellence in business

## TURNKEY DEVELOPMENT MODEL

ent

Eo

ough /elopr

Ě **D** 

.... σ

6 N 0

ับ C

Č  $\overline{\mathbf{U}}$ 

<u>م</u> proa

effici

0

σ

rnkey

2

σ



#### OUR OPERATING MODEL

APPLY BUILD-TO-SELL MODEL TO DEVELOP LARGE-SCALE RESIDENTIAL ESTATES IN KEY STRATEGIC TARGET NODES

#### **Focus exclusively** on residential property

- Build quality, affordable one, two and three-bedroom sectional title apartments
- Focus on sustainable building practices with the achievement of EDGE Advanced certification for all apartments developed
- Ensure construction is scalable and adaptable to market conditions
- Expand into new and growing residential nodes in major metropolitan areas and reduce risk of regional exposure
- · Aim to sell approximately 25 apartments per development per month

#### **OUTPUTS**

#### LAND ACQUISITION

· Land sourcing, acquisition and financing

#### **PROJECT PLANNING**

- Project timelines
- · Re-zoning
- Town planning
- Quantity surveying
- · Development design and costing
- Treasury and financing
- Procurement

#### MARKETING AND SALES

- Marketing and pre-sales
- Bond origination

#### CONSTRUCTION MANAGEMENT

- Construction
- Construction management
- Quality control
- · Safety, health, environmental and quality management

#### TRANSFER AND ESTATE MANAGEMENT

- Title deed registrations
- Establishment of body corporates
- Estate management
- Ongoing client support





# CORPORATE OVERVIEW

- Specialist, national residential property developer of largescale sectional title estates
- Focus on high **quality**, **environmentally efficient**, **affordable** apartments with an innovative and all inclusive **lifestyle** offering for clients
- Currently developing approximately 3 000 apartments per year
- Estates typically consist of between 1 000 and 3 000 apartments – larger estates developed where market demand and infrastructure allow
- Focus on high-density, high-growth nodes across key metropolitan areas in Johannesburg, Tshwane, Western Cape and KwaZulu-Natal
- Approximate15-to-20 year development pipeline of 43 781 apartments
- Lifestyle centres typically include free Wi-Fi, a wellness spa, restaurant, gym, squash court, padel court, running track, action sports field, games room, cinema room, swimming pools, playgrounds, laundromat and a concierge





## GOVERNANCE PROCESS DEVELOPMENT OPPORTUNITIES

- Ø Development opportunities identified
- Internal due diligence process followed:
  - > Costs
  - > Infrastructure
  - > Zoning
  - > Independent review of nodal residential demand
- Presented for approval to:
  - > Executive Committee
  - Transactions Committee
  - > Board for final approval and implementation







## INVESTMENT CASE



- Well positioned to address the undersupply of quality, affordable housing in the low to middle market income market
- Long-term development pipeline in key strategic locations
- Proven and flexible business model for large-scale developments
- Strong management with more than 25 years experience, management are the founding directors and the majority shareholders, therefore management is aligned to the interests of shareholders
- Sustainable margins supported by high level of pre-sales
- High barriers to entry into the market
- Quality and design of international standards



## DEVELOPMENT BRANDS GREEN COLLECTION BRAND





- Model targets a slightly lower income consumer than the Classic Collection
- Prices range from R599 900 to R1 299 900
- Developed on a phase-by-phase approach
- Ø Distinctive architecture and high-quality standards
- Residents have access to traditional lifestyle offerings associated with Balwin brand



## DEVELOPMENT BRANDS CLASSIC COLLECTION BRAND

- Core development model
- One-, two-, and three-bedroom four storey walk up apartments
- Prices range from R769 900 to R2 439 900
- Developments located in high density, high growth nodes across key metropolitan areas
- Benefits from economies of scale, in-house construction and management
- Developed on phase-by-phase basis
- Ø Dynamic product allows for block configuration change to respond to market
- Exclusive lifestyle offering to clients as an all-inclusive value-added service



#### THE CLASSIC COLLECTION







# DEVELOPMENT BRANDS SIGNATURE COLLECTION BRAND THE Signature COLLECTION



- Three elite model developments, The Polofields and Munyaka Lifestyle Centre apartments (Johannesburg, Waterfall) and Izinga Eco Estate (KwaZulu-Natal, Umhlanga)
- Apartments built to higher specifications with luxurious finishes
- Prices range from R1 019 900 to R3 199 900
- Developments built on existing land in selected nodes and follow the same phase-by-phase approach

